



**Testimony of
Robert H. Herz
Chairman
Financial Accounting Standards Board
before the
Financial Institutions and Consumer Credit Subcommittee of the
Committee on Financial Services
April 13, 2005**

Attachment 1

FACTS about FASB

FACTS ABOUT FASB 2005

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Since 1973, the Financial Accounting Standards Board (FASB) has been the designated organization in the private sector for establishing standards of financial accounting and reporting. Those standards govern the preparation of financial reports. They are officially recognized as authoritative by the Securities and Exchange Commission (Financial Reporting Release No. 1, Section 101 and reaffirmed in its April 2003 Policy Statement) and the American Institute of Certified Public Accountants (Rule 203, Rules of Professional Conduct, as amended May 1973 and May 1979). Such standards are essential to the efficient functioning of the economy because investors, creditors, auditors and others rely on credible, transparent and comparable financial information.

The Securities and Exchange Commission (SEC) has statutory authority to establish financial accounting and reporting standards for publicly held companies under the Securities Exchange Act of 1934. Throughout its history, however, the Commission's policy has been to rely on the private sector for this function to the extent that the private sector demonstrates ability to fulfill the responsibility in the public interest.

THE MISSION OF THE FINANCIAL ACCOUNTING STANDARDS BOARD

The mission of the Financial Accounting Standards Board (FASB) is to establish and improve standards of financial accounting and reporting for the guidance and education of the public, including issuers, auditors and users of financial information.

Accounting standards are essential to the efficient functioning of the economy because decisions about the allocation of resources rely heavily on credible, concise, transparent and understandable financial information. Financial information about the operations and financial position of individual entities also is used by the public in making various other kinds of decisions.

To accomplish its mission, the FASB acts to:

- Improve the usefulness of financial reporting by focusing on the primary characteristics of relevance and reliability and on the qualities of comparability and consistency;
- Keep standards current to reflect changes in methods of doing business and changes in the economic environment;
- Consider promptly any significant areas of deficiency in financial reporting that might be improved through the standard-setting process;

Financial Accounting Standards Board

Serving the investing public through transparent information resulting from high-quality financial reporting standards, developed in an independent, private-sector, open due process.

- Promote the international convergence of accounting standards concurrent with improving the quality of financial reporting; and
- Improve the common understanding of the nature and purposes of information contained in financial reports.

The FASB develops broad accounting concepts as well as standards for financial reporting. It also provides guidance on implementation of standards. Concepts are useful in guiding the Board in establishing standards and in providing a frame of reference, or conceptual framework, for resolving accounting issues. The framework will help to establish reasonable bounds for judgment in preparing financial information and to increase understanding of, and confidence in, financial information on the part of users of financial reports. It also will help the public to understand the nature and limitations of information supplied by financial reporting.

The Board's work on both concepts and standards is based on research aimed at gaining new insights and ideas. Research is conducted by the FASB staff and others, including foreign national and international accounting standard-setting bodies. The Board's activities are open to public participation and observation under the "due process" mandated by formal Rules of Procedure. The FASB actively solicits the views of its various constituencies on accounting issues.

The Board follows certain precepts in the conduct of its activities. They are:

To be objective in its decision making and to ensure, insofar as possible, the neutrality of information resulting from its standards. To be neutral, information must report economic activity as faithfully as possible without coloring the image it communicates for the purpose of influencing behavior in any particular direction.

To weigh carefully the views of its constituents in developing concepts and standards. However, the ultimate determinant of concepts and standards must be the Board's judgment, based on research, public input and careful deliberation about the usefulness of the resulting information.

To promulgate standards only when the expected benefits exceed the perceived costs. While reliable, quantitative cost-benefit calculations are seldom possible, the Board strives to determine that a proposed standard will meet a significant need and that the costs it imposes, compared with possible alternatives, are justified in relation to the overall benefits.

To bring about needed changes in ways that minimize disruption to the continuity of reporting practice. Reasonable effective dates and transition provisions are established when new standards are introduced. The Board considers it desirable that change be evolutionary to the extent that it can be accommodated by the need for relevance, reliability, comparability and consistency.

To review the effects of past decisions and interpret, amend or replace standards in a timely fashion when such action is indicated.

The FASB is committed to following an open, orderly process for standard setting that precludes placing any particular interest above the interests of the many who rely on

financial information. The Board believes that this broad public interest is best served by developing neutral standards that result in accounting for similar transactions and circumstances in a like manner and different transactions and circumstances should be accounted for in a different manner.

AN INDEPENDENT STRUCTURE

Financial Accounting Standards Board (FASB)

The FASB is part of a structure that is independent of all other business and professional organizations. Before the present structure was created, financial accounting and reporting standards were established first by the Committee on Accounting Procedure of the American Institute of Certified Public Accountants (1936–1959) and then by the Accounting Principles Board, also a part of the AICPA (1959–1973). Pronouncements of those predecessor bodies remain in force unless amended or superseded by the FASB.

Financial Accounting Standards Advisory Council (FASAC)

The FASAC has responsibility for consulting with the FASB as to technical issues on the Board’s agenda, project priorities, matters likely to require the attention of the FASB, selection and organization of task forces and such other matters as may be requested by the FASB or its Chairman. At present, the Council has more than 30 members who are broadly representative of preparers, auditors and users of financial information.

Financial Accounting Foundation (FAF)

The FAF, which was incorporated to operate exclusively for charitable, educational, scientific and literary purposes within the meaning of Section 501(c)(3) of the Internal Revenue Code, is responsible for selecting the members of the FASB and its advisory council, ensuring adequate funding of their activities and exercising general oversight with the exception of the FASB’s resolution of technical issues.

Governmental Accounting Standards Board (GASB)

In 1984, the Foundation established the GASB to set standards of financial accounting and reporting for state and local governmental units. As with the FASB, the Foundation is responsible for selecting its members, ensuring adequate funding and exercising general oversight.

Trustees

The Foundation is separate from all other organizations. However, its Board of Trustees is made up of members from constituent organizations having interest in financial reporting. Nominees from constituent organizations are approved by the Trustees. There also are Trustees-at-large who are not nominated by those organizations, but are chosen by the sitting Trustees. The constituent organizations are:

FAF Constituent Organizations

- American Accounting Association
- American Institute of Certified Public Accountants

- CFA Institute
- Financial Executives International
- Government Finance Officers Association
- Institute of Management Accountants
- National Association of State Auditors, Comptrollers and Treasurers
- Securities Industry Association

The members of the FAF Board of Trustees are:

- Robert E. Denham (Chairman of the Board and President, FAF), Senior Partner, Munger, Tolles & Olson LLP;
- Frank C. Minter (Vice President, FAF), Retired Vice President and Chief Financial Officer, AT&T International;
- Douglas R. Ellsworth (Secretary and Treasurer, FAF), Director of Finance, Village of Schaumburg, Illinois;
- W. Steve Albrecht, Associate Dean of the Marriott School of Management and Professor, Brigham Young University;
- Philip D. Ameen, Vice President & Comptroller, General Electric Company;
- Barbara H. Franklin, President and Chief Executive Officer, Barbara Franklin Enterprises;
- William H. Hansell, Executive Director Emeritus, International City/County Management Association;
- Richard D. Johnson, Former Auditor of State, Iowa;
- Edward W. Kelley, Jr., Former Governor, Federal Reserve System;
- Duncan M. McFarland, Former Chairman and Chief Executive Officer, Wellington Management Company;
- Eugene D. O’Kelly, Chairman and Chief Executive Officer, KPMG LLP;
- Lee N. Price, President and Chief Executive Officer, Price Performance Measurement Systems, Inc.;
- James H. Quigley, Chief Executive Officer, Deloitte & Touche USA LLP;
- Ned V. Regan, University Professor, The City University of New York; and
- Paul C. Wirth, Global Controller and Chief Accounting Officer, Credit Suisse First Boston.

AN OPEN DECISION-MAKING PROCESS

Actions of the FASB have an impact on many organizations within the Board’s large and diverse constituency. It is essential that the Board’s decision-making process be evenhanded. Accordingly, the FASB follows an extensive “due process” that is open to public observation and participation. This process was modeled on the Federal Administrative Procedure Act and, in several respects, is more demanding.

HOW TOPICS ARE ADDED TO THE FASB'S TECHNICAL AGENDA

The FASB receives many requests for action on various financial accounting and reporting topics from all segments of its diverse constituency, including the SEC. The auditing profession is sensitive to emerging trends in practice and, consequently, it is a frequent source of requests. Requests for action include both new topics and suggested review or reconsideration of existing pronouncements.

The FASB is alert to trends in financial reporting through observation of published reports, liaison with interested organizations and discussions with the EITF—see page seven. In addition, the staff receives many technical inquiries which may provide evidence that a particular topic, or aspect of an existing pronouncement, has become a problem. The FASB also is alert to changes in the financial reporting environment that may be brought about by new legislation or regulatory decisions.

The Board turns to many other organizations and groups for advice and information on various matters, including its agenda. Among the groups with which liaison is maintained are the Accounting Standards Executive Committee (AcSEC) and Auditing Standards Board of the AICPA, the Public Company Accounting Oversight Board, the International Accounting Standards Board (IASB), and the appropriate committees of such organizations as CFA Institute, Financial Executives International (FEI) and Institute of Management Accountants (IMA). As part of the agenda process, the Board may make available for public comment agenda proposals that concisely describe the scope of potential projects. The Financial Accounting Standards Advisory Council (FASAC) regularly reviews the Board's agenda priorities and consults on all major projects added to the technical agenda. The FASB's User Advisory Council and Small Business Advisory Committee also serve as resources to the Board both in formulating the FASB technical agenda and in advising on specific agenda projects.

After receiving input from the constituency, the Board must make its own decisions regarding its technical agenda. To aid in the decision-making process, the Board has developed a list of factors to which it refers in evaluating proposed topics.

Those factors include consideration of:

- *Pervasiveness of the issue*—the extent to which an issue is troublesome to users, preparers, auditors or others; the extent to which there is diversity of practice; and the likely duration of the issue (i.e., whether transitory or likely to persist);
- *Alternative solutions*—the extent to which one or more alternative solutions that will improve financial reporting in terms of relevance, reliability and comparability are likely to be developed;
- *Technical feasibility*—the extent to which a technically sound solution can be developed or whether the project under consideration should await completion of other projects;
- *Practical consequences*—the extent to which an improved accounting solution is likely to be acceptable generally, and the extent to which addressing a particular subject (or not addressing it) might cause others to act, e.g., the SEC or Congress;

- *Convergence possibilities*—the extent to which there is an opportunity to eliminate significant differences in standards or practices between the U.S. and other countries with a resulting improvement in the quality of U.S. standards; the extent to which it is likely that a common solution can be reached; and the extent to which any significant impediments to convergence can be identified;
- *Cooperative opportunities*—the extent to which there is international support by one or more other standard setters for undertaking the project jointly or through other cooperative means with the FASB; and
- *Resources*—the extent to which there are adequate resources and expertise available from the FASB, the IASB or another standard setter to complete the project; and whether the FASB can leverage off the resources of another standard setter in addressing the issue (and perhaps thereby add the project at a relatively low incremental cost).

It is not possible to evaluate the above factors in precisely the same way and to the same extent in every instance, but identification of factors to be considered helps to bring about consistent decisions regarding the Board's technical agenda.

Accessibility of Meetings

The core of the Board's due process is open decision-making meetings and exposure of proposed standards for public comment. All technical decisions are made in meetings (generally held at the FASB's offices) that are open to public observation, although observers do not participate in the discussions. A live broadcast of such meetings is available free of charge on the FASB website. Each meeting broadcast is also archived and available on the FASB website for one week following the meeting. Each public meeting is announced in advance through the FASB *Action Alert*. Decisions reached are also published in *Action Alert*.

The staff presents written material, including analysis and recommendations, to the Board members in advance as the basis for discussion in a Board meeting. The written material is the result of extensive research by the staff, including a detailed review and analysis of all of the significant alternative views for each issue to be discussed at the meeting. The meeting format calls for oral presentation of a summary of the written materials by the staff, followed by Board discussion of each issue presented and questioning of the staff on the points raised. The Board may reach conclusions on one or more of the issues presented. Any conclusions reached are tentative and may be changed at future Board meetings.

Public Exposure of Standards

Each FASB Statement or Interpretation is issued in draft form (Exposure Draft) for public comment. When the Board has reached conclusions on the issues, it directs the staff to prepare a proposed Exposure Draft for consideration by the Board. After further discussion and revisions, Board members vote by written ballot to issue the Exposure Draft. A majority vote of the Board is required to approve a document for issuance as an

Exposure Draft. Alternative views, if any, are explained in the document and posted on the FASB website.

The Exposure Draft sets forth the proposed standards of financial accounting and reporting, the proposed effective date and method of transition, background information, and an explanation of the basis for the Board's conclusions.

At the end of the exposure period, which is determined at the discretion of the Board but should never be less than 30 days, all comment letters and position papers are analyzed by the staff. This is a search for new information and persuasive arguments regarding the issues; it is not intended to be simply a "nose count" of how many support or oppose a given point of view. In addition to studying this analysis, Board members review the comment letters to help them in reaching conclusions.

Further Deliberation of the Board

After the comments have been analyzed and studied, the Board redeliberates the issues. As in earlier stages of the process, all Board meetings are open to public observation. The Board considers comments received on the Exposure Draft, and often incorporates suggested changes in the final document. If substantial modifications appear to be necessary, the Board may decide to issue a revised Exposure Draft for additional public comment. When the Board is satisfied that all reasonable alternatives have been considered adequately, the staff is directed to prepare a draft of a final document for consideration by the Board. A vote is taken on the final document, again by written ballot. A simple majority of four votes is required for adoption of a pronouncement.

Statements of Financial Accounting Standards

The final product of most technical projects is a Statement of Financial Accounting Standards (SFAS). Like the Exposure Draft, the Statement sets forth the actual standards, the effective date and method of transition, background information, a brief summary of research done on the project and the basis for the Board's conclusions, including the reasons for rejecting significant alternative solutions. It also identifies members of the Board voting for and against its issuance and includes reasons for any dissents.

Additional Due Process

For major projects, the Board generally goes significantly beyond the core due process described above. Soon after a major project is placed on the Board's technical agenda, a resource group usually is formed, including preparers, auditors, and users of financial information who are knowledgeable about the subject matter. Experts from other disciplines also may be included. Care is taken to ensure that various points of view on the issues involved are represented.

The resource group provides information and practical insights from constituents' perspectives on FASB agenda projects. The FASB staff seeks information from resource group members as needed throughout the life of a project, for example, as it initially identifies issues to be addressed and as it issues and develops its analysis of possible alternative approaches. Resource group members also are asked to perform external review of drafts of Exposure Drafts and final Statements.

During development of a standard, usually prior to issuance of an Exposure Draft, the Board may choose to conduct field visits for the purpose of assessing the costs and benefits or operability of the proposed standard.

During the comment period, the Board also may conduct field tests of the provisions of the Exposure Draft, if necessary.

After the discussion document or an Exposure Draft is issued for public comment, the Board often holds public roundtable meetings with interested constituents. Those meetings provide an opportunity for the Board and staff to ask questions about information and viewpoints offered by constituents who participated in the comment process. Observers are welcome at all roundtable meetings.

Statements of Concepts

In addition to Statements of Financial Accounting Standards, the FASB also issues Statements of Concepts. Statements of Concepts do not establish new standards or require any change in the application of existing accounting principles; instead, they are intended to provide the Board and constituents with a foundation for setting standards and concepts useful as tools for solving problems. The framework defined in the Statements of Concepts helps the Board identify the right questions to ask in structuring technical projects and contributes to a consistent approach over time. Because of their long-range importance, Statements of Concepts are developed under the same extensive due process the FASB follows in developing Statements of Financial Accounting Standards on major topics.

Other Documents

In addition to broad issues of financial accounting and reporting, the Board considers narrower issues related to implementation of existing standards and other problems arising in practice. Depending on their nature, application and implementation problems may be dealt with by the Board in Statements or Interpretations or by the staff in FASB Staff Positions. All of those are subject to discussion at public Board meetings and to exposure for comment.

Emerging Issues Task Force (EITF)

The EITF was formed in 1984 in response to the recommendations of the FASB's task force on timely financial reporting guidance and an FASB Invitation to Comment on those recommendations. EITF members are drawn primarily from public accounting firms but also include representatives of large companies and users of financial statements. The Chief Accountant of the Securities and Exchange Commission attends EITF meetings regularly as an observer with the privilege of the floor. Lawrence W. Smith, FASB Director, Technical Application and Implementation Activities, also serves as Chairman of the EITF.

Composition of the EITF is designed to include persons in a position to be aware of emerging issues before they become widespread and before divergent practices regarding them become entrenched. Therefore, if the group can reach a consensus on an issue, usually that consensus is taken by the FASB as an indication that no Board action is needed. A consensus is defined as an agreement, provided that no more than three of the fourteen voting members object. Consensus positions of the EITF are considered part of GAAP. If consensus is not possible, it may be an indication that action by the FASB is necessary.

The EITF meets at least four times a year. Meetings are open to the public and, generally, are attended by substantial numbers of observers; meetings are also broadcast on the FASB website. Because interest in the EITF is high, the FASB has separate subscription plans for keeping up-to-date on the issues. EITF materials are available free of charge on the FASB website.

Availability of Publications

To encourage public comment, Exposure Drafts and other discussion documents are distributed primarily through the FASB website.

Statements of Standards, Statements of Concepts and Interpretations also are distributed broadly when published through FASB subscription plans and may be purchased separately by placing an order at the FASB website. Those documents are also available free of charge on the FASB website.

The FASB strives to keep the public informed of developments on its projects through a monthly newsletter, *The FASB Report*, and a weekly notice, *Action Alert*, which provides notice of upcoming Board meetings and their agendas with brief summaries of actions taken at previous meetings. *Action Alert* is available by e-mail subscription at the FASB website.

FASB Website

The FASB website includes general information about the Board and its activities, information on upcoming public meetings, announcements of Board actions, summaries and status of all active technical agenda projects, minutes of Board meetings, comment letters, the technical plan for FASB projects, and information about the Financial Accounting Foundation, as well as information on how to order publications online, by phone or mail.

The website can be accessed at www.fasb.org.

The Public Record

Transcripts of public hearings, letters of comment and position papers, research reports and other relevant materials on projects leading to issuance of pronouncements become part of the Board's public record. The public records on all projects are available for inspection in the public reference room at FASB offices in Norwalk, Connecticut. Copies of public records also may be purchased at prices that vary according to the volume of material that has to be copied by accessing the FASB website at www.fasb.org or by contacting Records Retention at (203) 847-0700, ext. 270, for more information.

ADDITIONAL INFORMATION

General Information

For further information about the FASB, including Board meeting schedules, access the FASB website at www.fasb.org, call or write Financial Accounting Standards Board, 401 Merritt 7, P.O. Box 5116, Norwalk, CT 06856-5116, telephone (203) 847-0700 or via e-mail at director@fasb.org.

To Order Publications

Statements, Interpretations, Exposure Drafts and other documents published by the FASB may be obtained by placing an order on the FASB website at www.fasb.org or by contacting the FASB Order Department at 1-800-748-0659, weekdays 9:00 a.m. to 5:00 p.m. EST.

Public Roundtable Meetings and Comment Letters

For information about submitting written comments on documents or about public roundtable meetings, access the FASB website at www.fasb.org or contact the FASB Project Administration Department at (203) 847-0700, ext. 389.

Public Reference Room and Files

The FASB maintains a public reference room open during office hours, Monday through Friday. The public reference room contains all FASB publications, comment letters on documents and transcripts of public hearings. Copies of this material may be obtained for a specified charge by accessing the FASB website at www.fasb.org or by contacting Records Retention at (203) 847-0700, ext. 270, for an appointment.

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To order additional copies of *FACTS about FASB* without charge, contact Public Relations at (203) 847-0700, ext. 479, or fax a request to (203) 849-9714.

MEMBERS OF THE FASB

The seven members of the FASB serve full time and are required to sever all connections with the firms or institutions they served prior to joining the Board. While collectively they represent diverse backgrounds, they also must possess “knowledge of accounting, finance and business, and a concern for the public interest in matters of financial accounting and reporting.”

Board members are appointed for five-year terms and are eligible for reappointment to one additional five-year term. Expiration dates (at June 30) of current terms are indicated in captions beneath the members’ photographs.

Robert H. Herz was appointed FASB Chairman, effective July 1, 2002.

He was a Senior Partner with PricewaterhouseCoopers, its North America Theater Leader of Professional, Technical, Risk & Quality and a member of the firm’s Global and U.S. Boards. He also served as a part-time member of the IASB.

He joined Price Waterhouse upon graduating from the University of Manchester in England with a B.A. degree in economics. He later joined Coopers & Lybrand as its Senior Technical Partner and later held a similar position with PricewaterhouseCoopers.

He has authored numerous publications and chaired the AICPA SEC Regulations Committee, the Transnational Auditors Committee of the International Federation of Accountants and was a member of the EITF.

G. Michael Crooch was a Partner with Arthur Andersen and Director of the firm’s International Professional Standards Group before joining the FASB on July 1, 2000. Mr. Crooch was the American Institute of Certified Public Accountants’ (AICPA) delegate to the International Accounting Standards Committee (IASC) and served on the IASC’s Executive Committee. He also served on the Institute’s Accounting Standards Executive Committee, including three years as the Committee Chairman. He earned bachelor’s and

master's degrees from Oklahoma State University and a Ph.D. from Michigan State University.

Katherine Schipper was appointed to the FASB, effective September 2001. Prior to joining the FASB, she was the L. Palmer Fox Professor of Business Administration at Duke University's Fuqua School of Business. She has served the American Accounting Association (AAA) as President and as Director of Research. She was a member of the FASB's Advisory Council (FASAC) from 1996 to 1999. Ms. Schipper holds a B.A. degree from the University of Dayton and M.B.A., M.A. and Ph.D. degrees from the University of Chicago.

Leslie F. Seidman was named to the FASB, effective July 1, 2003. Prior to joining the Board, she managed her own financial reporting consulting firm. Among the previous posts she held were Vice President at J.P. Morgan & Company, where she was responsible for establishing accounting policies, and Assistant Director of Implementation and Practice Issues at the FASB. She started her career as an auditor at Arthur Young & Company. She earned a B.A. degree from Colgate University and an M.S. degree from New York University.

Donald M. Young was appointed to the Financial Accounting Standards Board (FASB), effective January 1, 2005. Prior to joining the FASB, Mr. Young managed his own firm providing consulting and research services for technology and private equity clients. Previous to that he was Managing Director at PaineWebber/UBS and held senior positions at several investment banking firms. He is a member of CFA Institute. He received a bachelor's degree from the University of Michigan and earned an M.B.A. degree from Harvard Business School.

Edward W. Trott was appointed as a member of the FASB, effective October 1, 1999. Since 1992, he headed the Accounting Group of KPMG's Department of Professional Practice. Before joining the Board, he was a member of the FASB's Emerging Issues Task Force, the Financial Reporting Committee of the Institute of Management Accountants, the FASB's Advisory Council and the Accounting Standards Executive Committee and Auditing Standards Board of the AICPA. He holds a bachelor's degree from the University of North Carolina and an M.B.A. degree from the University of Texas.

George J. Batavick was named a member of the FASB, effective August 1, 2003. He was previously Comptroller of Texaco Inc. where he had company-wide responsibility for strategy and policy matters covering all aspects of accounting and financial reporting. Prior to this post, he held a number of key positions, including Deputy Comptroller and Director of Internal Auditing. Before joining Texaco, he was with Getty Oil Company. He began his career at Arthur Andersen. He is a graduate of St. Joseph's University in Philadelphia where he earned a B.S. degree.

FASB Staff

The Board is assisted by a staff of approximately 68 professionals drawn from public accounting, industry, academe and government, plus support personnel. The staff works directly with the Board and task forces, conducts research, participates in public hearings, analyzes oral and written comments received from the public and prepares recommendations and drafts of documents for consideration by the Board.

FASB Fellows are an integral part of the research and technical activities staff. The Fellowship program provides the Board the benefit of current experience in industry, academe and public accounting and offers the Fellows first-hand experience in the accounting standard-setting process. Fellows take a leave of absence from their firms or universities and serve as project managers or consultants on a variety of projects.

Suzanne Q. Bielstein is Director, Major Projects and Technical Activities for the FASB. Previously, she served in various capacities at the FASB, including Assistant Director of Technical Research and Project Manager on the business combinations and combinations for not-for-profit organizations. Prior to joining the FASB in early 1999, she spent five years with Caradon plc in two different roles—Vice President of Planning, North America, and Vice President and Corporate Controller of Clarke American Checks, Inc. (a subsidiary of Caradon). Before joining Caradon, Ms. Bielstein was an Audit Partner at KPMG in Boston. Ms. Bielstein earned a B.B.A. degree in accounting from the University of Notre Dame.

Kimberley Ryan Petrone, who has been a member of the FASB staff since 1989, was named Director, Planning, Development and Support Activities in April 2002. Previously, Ms. Petrone was a Project Manager on the Board's business combinations project from 1997 through issuance of Statements 141 and 142 in July 2001 and has been involved in a number of other FASB projects. Before joining the FASB, Ms. Petrone was a Corporate Accounting and Financial Reporting Manager with Savin Corporation. Prior to Savin, she was with AMAX Inc. She earned a B.S. degree in accounting from the University of Bridgeport and an M.B.A. degree from the University of Connecticut.

Lawrence W. Smith was named Director, Technical Application and Implementation Activities of the FASB in August 2002. Prior to assuming this post, he was a Partner with KPMG for 14 years, headquartered most recently in Stamford, Connecticut. From 1992–1996, Mr. Smith served as a Partner in KPMG's Department of Professional Practice in New York. During his 25-year tenure with KPMG, he served as Engagement Partner and SEC Reviewing Partner on a number of international Fortune 1000 clients. He is a past member of the Technical Standards Subcommittee of the Professional Ethics Committee of the AICPA. Mr. Smith received an M.S. degree in accounting from Northeastern University.



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Attachment 2

Summary of Project on Combinations Between Mutual Enterprises

Combinations Between Mutual Enterprises

Project Summary

Source: <http://www.fasb.org/project/mutuals.shtml>

Last Updated: March 8, 2005 (Updated sections are indicated with an asterisk *)

The staff has prepared this summary of Board decisions for information purposes only. Those Board decisions are tentative and do not change current accounting. Official positions of the FASB are determined only after extensive due process and deliberations.

1. Objective
2. *Immediate Plans
3. Summary of Tentative Decisions
4. Board Meetings and Other Public Meeting Dates
5. History and Background
6. Frequently Asked Questions
7. Contact Information

1. OBJECTIVE

This project is another phase of the Board's project on business combinations and is being conducted jointly with the Canadian Accounting Standards Board. The objective of this joint project is to develop guidance on the accounting for combinations between two or more mutual enterprises. The tentative decisions reached in this project will be included in the Exposure Draft for the **Business Combinations: Purchase Methods Procedures project**. This project uses a "differences-based" approach that presumes that the provisions of FASB Statement No. 141, *Business Combinations*, and FASB Statement No. 142, *Goodwill and Other Intangible Assets*, apply to combinations between mutual enterprises, unless conditions of the combination are found to be so different as to warrant a different accounting treatment. The most notable of those differences identified are the lack of equity investors (in the traditional sense) and the lack of a readily identifiable and measurable monetary consideration.

2. *IMMEDIATE PLANS (updated March 8, 2005)

The tentative decisions reached in this project will be included in the Exposure Draft for the **Business Combinations: Purchase Methods Procedures project**. The FASB and the IASB (the "Boards") are developing common Exposure Drafts of their proposed Statements on accounting for business combinations (which for the FASB includes combinations between mutual enterprises). **The Boards expect to issue their Exposure Drafts in the second quarter of 2005.**

Refer to the Business Combinations: Purchase Method Procedures project for additional information.

3. SUMMARY OF TENTATIVE DECISIONS

Refer to the Business Combinations: Purchase Method Procedures project for additional information and the staff draft of the tentative decisions reached through August of 2004.

4. BOARD MEETINGS AND OTHER PUBLIC MEETINGS

Below is a list of the FASB Board meetings for this project. Minutes for meetings beginning with those of the March 17, 2003 meeting are available on the FASB website. They generally are posted within two weeks following the meeting.

- January 27, 2004 **Liaison Meeting**—To discuss how the Board’s decisions on the Combinations Between Mutual Enterprises and the Liabilities and Equity projects would impact mutual enterprises.
- December 17, 2003 **Board Meeting**—Enterprise Measurement, Goodwill for Mutual Enterprises, Transitional Provisions for Mutual Enterprises, Credit Union Core Deposit Intangible Assets, Additional Disclosure for Business Combinations, and Follow-up on Definition of a Business
- March 17, 2003 **Board Meeting**—Issues surrounding the methods used for estimating the fair value of an acquired mutual enterprise
- September 4, 2002 **Board Meeting**—Accounting for the fair value of the acquired mutual enterprise in the acquiring mutual enterprise’s financial statements, disclosure, transition, and disposition of Statement 72 and Interpretation 9 insofar as they relate to a combination between mutual enterprises.
- May 8, 2002 **Board Meeting**—Initial measurement of the acquisition cost of an acquired mutual enterprise
- January 23, 2002 **Board Meeting**—Identifying the acquiring mutual enterprise, recognizing identifiable intangible assets
- December 19, 2001 **Board Meeting**—Use of purchase method to account for combinations between mutual enterprises
- October 29, 2001 **Roundtable Discussion**—Mutual enterprises

5. HISTORY AND BACKGROUND

The effective dates of Statements 141 and 142 were deferred for combinations between two or more mutual enterprises to allow the Board time to consider whether there are any unique attributes of mutual enterprises to justify an accounting treatment different from that provided in those Statements. That means that mutual enterprises will continue to account for business combinations

and acquired intangible assets following the guidance in APB Opinion No. 16, *Business Combinations*, and APB Opinion No. 17, *Intangible Assets*, until a final Statement on combinations of mutual enterprises is issued and effective.

The following were among the reasons why the Board decided to undertake this separate project.

- *There is diversity in current practice.* Some combinations between mutual enterprises have characteristics that distinguish them from other business combinations. For example, some combinations do not include the exchange of cash or other assets as consideration. There are differing interpretations as to how the provisions of Opinion 16 should be applied to combinations of mutual enterprises, particularly those in which there is no exchange of consideration. Those differing interpretations have led to diversity in practice.
- *Guidance is needed due to the proposed elimination of the pooling-of-interests method.* Statement 141 eliminated the pooling-of-interests method (pooling method). In practice today, many combinations of mutual enterprises are accounted for in a manner similar to the pooling method. This project is needed to provide guidance to mutual enterprises in light of the Board's prohibition of the use of that method.

Deliberations on this project were deferred until the Board completed its work on Statements 141 and 142. With the issuance of those Statements, the Board commenced deliberations of the issues in this project, reaching the tentative decisions described above.

6. FREQUENTLY ASKED QUESTIONS

a. What is a Mutual Enterprise?

As defined in the glossary of Statement 141, a mutual enterprise is "(a)n entity other than an investor-owned entity that provides dividends, lower costs, or other economic benefits directly and proportionately to its owners, members, or participants. Mutual insurance companies, credit unions, and farm and rural electric cooperatives are examples of mutual enterprises (FASB Concepts Statement No. 4, *Objectives of Financial Reporting by Nonbusiness Organizations*, paragraph 7)."

b. Is Statement 141 applicable to the combination of two mutual enterprises? If not, what guidance should be applied?

Paragraph 60 of Statement 141 states that Statement 141 is not effective for combinations *between two or more mutual enterprises* until interpretive guidance is issued. As of this time that guidance has not been issued. Therefore, APB Opinion 16 and related interpretative guidance

(including, but not limited to, FASB Interpretations of Opinion 16 and AICPA Audit and Accounting Guides) should continue to be applied until further guidance is issued. The tentative decisions reached in this project will be included in the Exposure Draft for the *Business Combinations: Purchase Methods Procedures* project, which the Board expects to issue in the second quarter of 2005.

7. CONTACT INFORMATION

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**Testimony of
Robert H. Herz
Chairman
Financial Accounting Standards Board
before the
Financial Institutions and Consumer Credit Subcommittee of the
Committee on Financial Services
April 13, 2005**

Attachment 3

**Summary of Project on Business Combinations: Purchase Method
Procedures (including Combinations Between Mutual Enterprises) and
Certain Issues Related to the Accounting for and Reporting of
Noncontrolling (Minority) Interests**

Business Combinations: Purchase Method Procedures (including Combinations Between Mutual Enterprises) and Certain Issues Related to the Accounting for and Reporting of Noncontrolling (Minority) Interests

Project Summary

Source: http://www.fasb.org/project/bc_purchmethod.shtml

Last Updated: March 24, 2005 (Updated sections are indicated with an asterisk *)

The staff has prepared this summary of Board decisions for information purposes only. Those Board decisions are tentative and do not change current accounting. Official positions of the FASB are determined only after extensive due process and deliberations.

1. **Objectives**
2. **Decisions Reached at the Last Meeting**
3. ***Immediate Plans**
4. **Summary of Tentative Decisions**
5. **Board Meetings/Public Meeting Dates**
6. ***Related FASB Articles**
7. **History and Background**
8. **Contact Information**

Note: The **Combinations Between Mutual Enterprises** (Updated March 8, 2005) portion of this project has a separate project summary.

1. OBJECTIVES

This project is the second phase of the Board's overall project on business combinations. The objectives of the project are to revise the existing guidance related to the application of the purchase method of accounting to (1) improve the transparency of information provided to users of financial statements, (2) improve the internal consistency of the procedures and consistency of that guidance with the conceptual framework, and (3) promote the international convergence of accounting standards by partnering with the IASB on this project. Among the expected benefits are the increased comparability, understandability, and usefulness of reported information and reductions in the cost of preparing information resulting from the elimination of accounting inconsistencies. The following are among the proposals that are expected to result in those benefits:

- a. That all acquisitions of businesses be measured at the fair value of the business acquired.

- b. That substantially all of the assets acquired and liabilities assumed of the acquired business be recognized and measured at their fair values at the acquisition date.
- c. That entities that follow U.S. GAAP and international standards apply substantially the same accounting requirements for their business combinations.

The FASB and the IASB (the "Boards") are developing common Exposure Drafts of their proposed Statements on accounting for business combinations (which includes combinations between mutual enterprises). Those Exposure Drafts will incorporate the decisions reached by the Boards' in (1) their joint project on purchase method procedures project (a broad reconsideration of the aspects of the purchase method of accounting that were not deliberated by the FASB in its Statements No. 141, *Business Combinations*, and No. 142, *Goodwill and Other Intangible Assets*) and (2) the Boards' separate business combinations earlier projects, which that led to their separate issuance of Statement 141 and the IASB's IFRS 3, *Business Combinations*. The Boards expect that the standards and implementation guidance in the common Exposure Drafts will differ only in those few instances in which the Boards reached different decisions on the same issue. Details on the IASB's decisions to date are available on their web site www.iasb.org.uk/.

Both this project and the Board's project on **liabilities and equity** include issues related to the accounting for and reporting of noncontrolling (minority) interests. In the fourth quarter of 2002, the Board and the IASB decided to address all those issues concurrently through deliberations led by a single project team (the business combinations team). Certain noncontrolling interest decisions reached affirm or modify tentative conclusions that the Board proposed and exposed for comment in its October 2000 Exposure Draft, *Accounting for Financial Instruments with Characteristics of Liabilities, Equity, or Both*.

2. DECISIONS REACHED AT THE LAST MEETING

The most recent FASB Board decisions on this project were on:

February 16, 2005 Decisions—Action Alert

3. *IMMEDIATE PLANS (updated March 24, 2005)

The Boards are developing common Exposure Drafts of their proposed Statements on accounting for business combinations (which for the FASB includes combinations between mutual enterprises). The Boards expect that the standards and implementation guidance in the Exposure Drafts will differ only in instances in which the Boards reached different decisions on the same issue.

Issuance of the Exposure Drafts on business combinations purchase method procedures and noncontrolling interests now **are expected in the second quarter of 2005**. That change in timing (from the first quarter of 2005) is a result of the FASB's and IASB's deliberations in the first quarter of 2005 related to converging some of the remaining issues for which the Boards reached differing tentative conclusions (see Drafting Issues in the Summary of Tentative Decisions).

The Board expects to address the comment period for the forthcoming Exposure Drafts for business combinations and noncontrolling interests and the effective dates for these proposed Statements in April 2005.

The FASB plans to have public roundtable meetings with constituents to discuss the proposed Statements; however, the timing of that meeting, which will most likely be near the end of the comment period, has not yet been determined.

4. SUMMARY OF TENTATIVE DECISIONS

Deliberations and Tentative Conclusions for August 2001 through August 2004

The Board substantially completed its deliberations in July 2004. The FASB staff posted staff drafts of FASB Statement 141 (revised) and replacement of ARB No. 51, *Consolidated Financial Statements*, marked to show how each would be amended to reflect the tentative decisions reached by the Board in the purchase method procedures project (including certain issues related to the accounting for and reporting of noncontrolling interests). Those staff drafts reflect the decisions reached in this project through August of 2004. Posting these documents to the website allows FASB constituents the opportunity to study the proposed changes to the accounting for a business combination and noncontrolling interests before the Exposure Draft is issued for public comment.

Tentative decisions reached through August of 2004 follow:

Summary of FASB Tentative Decisions on Business Combinations (including Mutual Enterprises) (156 pages)

Summary of FASB Tentative Decisions on Noncontrolling Interests (67 pages)

Developments Subsequent to August 2004 (updated March 8, 2005)

Field Visits

The Board conducted field visits with eight enterprises (volunteers) that recently completed business combinations with one or more of the following circumstances:

- a. A significant element of contingent consideration (other than stock price)
- b. An acquisition in which control of the business was achieved through a purchase of considerably less than a 100 percent controlling interest or through means other than a purchase
- c. An acquisition of a mutual enterprise (for example, a credit union, mutual bank, or cooperative) through an exchange of member interests.

The Board completed those field visits in early October of 2004. It noted that the field visits provided useful suggestions for clarifying the guidance in the common Exposure Draft. The Board observed that the benefits of the proposed Statement are justified in relation to the incremental costs identified and that the collective information gathered in the field visits does not necessitate changing the fundamental tentative conclusions in the staff draft of the Exposure Draft.

Drafting Issues

In drafting the common business combinations Exposure Draft the staff identified a number of drafting issues, which the Board discussed at its November 24, 2004 and February 16, 2005 meetings. The Board decided to:

Definitions

- Retain the definition of a business combination that it agreed to earlier in this project. (At its December 2004 meeting, the IASB agreed to converge with the FASB's definition of a business combination for the purposes of the Exposure Draft.)
- Adopt the IASB's approach in IFRS 3 and define *goodwill* by its nature rather than by its measurement.

Recognition

- Retain its existing criteria for recognizing intangible assets separately from goodwill.
- Require that any recognition of an acquirer's deferred tax benefits (through the reduction of the acquirer's previously recorded valuation allowance) that results from a business combination be included in income at the acquisition date. Currently, FASB Statement No. 109, *Accounting for Income Taxes*, requires that such deferred tax benefits be recognized through a corresponding reduction of goodwill or certain noncurrent assets or an increase in negative goodwill. The amount of such benefits reported in income should be disclosed in the notes to the financial statements.
- Clarify the subsequent accounting for reacquired rights acquired in a business combination that would be initially accounted for as intangible assets under Statement 142 and the application guidance of EITF Issue 04-1, "Accounting for Preexisting Relationships between the Parties to a Business Combination."

Subsequently, those rights would be amortized over the remaining contractual period of the precombination contract that granted those rights.

Disclosure and Transition

- Adopt the IASB's approach in IFRS 3 and require that any adjustments made to the initial accounting for a business combination be accounted for by restating prior periods.
- Amend the disclosure requirement for the reconciliation of the carrying amount of goodwill in Statement 142 to clarify that the reconciliation should include the items listed in paragraph 75 of IFRS 3.

Other

- Converge the guidance for identifying the acquirer in Statement 141 and IFRS 3. (At its December 2004 meeting, the IASB also agreed to converge this guidance for identifying the acquirer.)
- Include in the common Exposure Draft the reverse acquisition guidance and related example that is currently included in IFRS 3, modified as necessary to conform to the decisions made in this phase of the business combinations project.

5. BOARD MEETINGS/ PUBLIC MEETING DATES

The Board meeting minutes are provided for the information and convenience of constituents who want to follow the Board's deliberations. All of the conclusions reported are tentative and may be changed at future Board meetings. Decisions become final only after a formal written ballot to issue a final Statement or Interpretation.

Below is a list of the FASB Board/Public meetings for the past 12 months. Minutes for meetings generally are posted within two weeks following the meeting. Refer to IASB website for IASB Board Meetings.

- | | |
|-------------------|--|
| February 16, 2005 | <u>Board Meeting</u> —Resolution of drafting issues identified in developing the common business combinations Exposure Draft. |
| November 24, 2004 | <u>Board Meeting</u> —Drafting issues identified in developing the common business combinations Exposure Draft, summary of field visit observations, and revised issuance date of the common Exposure Draft. |
| July 27, 2004 | <u>Board Meeting</u> —Proposed clarifications to the Board's decision for attributing net income or loss of a partially owned subsidiary and whether that decision should be applied to variable interest entities and (2) report on certain Project Resource Group Members' input on what should be included |

- as part of the business combination accounting
- June 30, 2004 **Board Meeting**—Issues identified in drafting the noncontrolling interests' Exposure Draft
- June 9, 2004 **Board Meeting**—Clarification and resolution of issues pertaining to (1) the accounting for equity-based compensation awards exchanged in a business combination, (2) whether the scope of the purchase method procedures project should be expanded to consider the accounting for groups of assets or net assets that do not constitute a business, and (3) the definition of a business and related application guidance.
- April 22, 2004 **Joint Meeting with the IASB**—Purchase method convergence issues.
- April 14, 2004 **Board Meeting**—Clarification and resolution of differing interpretations of the October 2003 FASB-IASB joint decision about which assets and liabilities should be considered part of the business combination accounting and the effective date for the proposed Statements on business combinations and noncontrolling interests.
- April 7, 2004 **Board Meeting**—Interrelation of the business combinations project with (a) the Board's project on equity-based compensation and (b) FASB Interpretation No. 46 (revised December 2003), *Consolidation of Variable Interest Entities*.
- March 24, 2004 **Board Meeting**—Short-duration insurance contracts and subsequent accounting for assets and liabilities arising from insurance contracts in a business combination
- February 25, 2004 **Board Meeting**—Issues identified in drafting the business combinations Exposure Draft
- February 4, 2004 **Board Meeting**—Definition of a business

6. *RELATED FASB ARTICLES

Download the article, "**Business Combinations—FASB and IASB Joint Project Update**" from *The FASB Report*, No. 259, August 31, 2004.

Discussion at the September, 2003 FASAC Meeting

FASB Status Report, "FASB Addresses Purchase Accounting Issues in Joint Project with IASB," Osborne, Michael P., November 30, 2001

7. HISTORY AND BACKGROUND

In August 1996, the Board added to its agenda the project on business combinations to reconsider APB Opinions No. 16, *Business Combinations*, and No. 17, *Intangible Assets*. The first part of that project resulted in the issuance of Statements 141 and 142. In those Statements, the FASB eliminated the use of the

pooling of interests method of accounting for business combinations and also addressed purchase accounting guidelines for acquired intangible assets and goodwill and goodwill impairment. However, the FASB left unchanged most purchase accounting guidance, with the expectation that the guidance would be addressed in this part of the project. In Statement 141, the FASB concluded that the purchase method is the appropriate method of accounting for business combinations; however, the Board recognized that there are shortcomings in the current guidance, including some guidance that is inconsistent with the conceptual framework. Therefore, following the issuance of Statements 141 and 142 (June 2001), the Board commenced deliberations on this part of the project. Other parts of this project are addressing issues related to the accounting for **combinations of not-for-profit organizations** and the accounting for **combinations between mutual enterprises**.

8. CONTACT INFORMATION

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**Testimony of
Robert H. Herz
Chairman
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before the
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April 13, 2005**

Attachment 4

“Truth In Testimony” Disclosure Form

United States House of Representatives
Committee on Financial Services

“TRUTH IN TESTIMONY” DISCLOSURE FORM

Clause 2(g) of rule XI of the Rules of the House of Representatives and the Rules of the Committee on Financial Services require the disclosure of the following information. A copy of this form should be attached to your written testimony.

1. Name: Robert H. Herz	2. Organization or organizations you are representing: Financial Accounting Standards Board
3. Business Address and telephone number: 401 Merritt 7 P.O. Box 5116 Norwalk, CT 06856-5116 (203) 956-5267	
4. Have <u>you</u> received any Federal grants or contracts (including any subgrants and subcontracts) since October 1, 2004 related to the subject on which you have been invited to testify? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No	5. Have any of the <u>organizations you are representing</u> received any Federal grants or contracts (including any subgrants and subcontracts) since October 1, 2004 related to the subject on which you have been invited to testify? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No
6. If you answered “yes” to either item 4 or 5, please list the source and amount of each grant or contract, and indicate whether the recipient of such grant was you or the organization(s) you are representing. You may list additional grants or contracts on additional sheets.	
7. Signature: 	

Please attach a copy of this form to your written testimony.